



LONG-TERM FINANCIAL PLAN 2025-2034



Prepared By: Belinda Knight
Finance Services Contractor
Shire of Laverton

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Time Period of the Plan: The LTFP covers a 10-year period.

Date of Review: The LTFP is reviewed every 4 years, and updated within 2 years of each Shire election, and in conjunction with the AMP.

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Introduction

The purpose of the Long-Term Financial Plan (LTFP) is to present a financial analysis of all strategic objectives and goals set out in the integrated planning framework documents over a ten-year period. It is an integral part of Council's strategic planning process and is aligned to other core planning documents, including the Strategic Community Plan and the Shire's Corporate Business Plan (2025 – 2029). Information contained in other strategic plans including the Asset Management and Workforce Plans have informed the Long-Term Financial Plan.

Financial and social indicators are inherent to predicting future values; these include consumer price index, interest rates, population growth and demographic trends. The Long-Term Financial Plan analyses financial trends over a ten-year period on a range of assumptions and provides the Shire with information to assess resourcing requirements to achieve its strategic objectives and to assist the Shire to ensure long term financial sustainability.

This plan addresses the operating and capital needs placed on the Shire over the next ten years. It also shows the linkages between specific plans and strategies and enhances the transparency and accountability of the Shire to the community.

Shire Profile

The Shire of Laverton covers 183,198 square kilometres and is located 957 km east of Perth.

Laverton is a small community with many hidden surprises. The welcoming and friendly environment is what makes the population stable and locals proud of their community.

The Shire has an extensive indigenous history and the local Aboriginal people, Wongi people, collectively known as Wongatha or Wankatja people maintain an ongoing connection to the stunning landscape.



STATISTICS

GEOGRAPHIC STATISTICS	
Distance from Perth by Road (RAC 2013)	957km
Area (km ² , Shire website)	183,198km ²

POPULATION STATISTICS	
Population (ABS 2021)	907
Number of Dwellings (ABS 2021)	317
Number of Electors (WAEC)	308

ROAD NETWORK	
Sealed Roads – Length (km)	161.2
Unsealed Roads – Length (km)	4,327

ECONOMIC STATISTICS	
Median Weekly Household Income (ABS 2021)	\$1,097
Median Weekly Rent (ABS 2021)	\$95
Average household size (ABS 2021)	2.4

RATING & INCOME STATISTICS	
Rateable Properties (2025/2026 Budget)	1,307
Rateable Value (2025/2026 Budget)	\$45,340,662
Predominant Minimum Rate (2025/2026 Budget)	\$385
Total Rates Levied (2025/2026 Budget)	\$8,302,931
Total Operating Revenue (2025/2026 Budget)	\$17,998,588

ORGANISATION STATISTICS	
Number of Employees	25

The Long-Term Financial Plan guides the Shire’s financial management in a responsible and sustainable manner. The Shire’s financial sustainability is fostered by maintaining adequate financial reserves to meet long term needs, seeking alternative funding sources and partnerships from the community and other levels of government. The Shire will continue to explore funding innovations to improve services and infrastructure.

To assist in the implementation and activation of the Strategic Community Plan the Shire must consider its current and future resource capacity. The Corporate Business Plan will assist in the realisation of our community’s vision and aspirations in the medium term. It details the actions, services, operations and projects the Shire will deliver within a 4-year period, the resources available and associated costs. Other critical informing strategies associated with this plan are the Asset Management and Workforce Plans.

The development of these strategies and plans and their integration, will be reflected and perfected into the future.

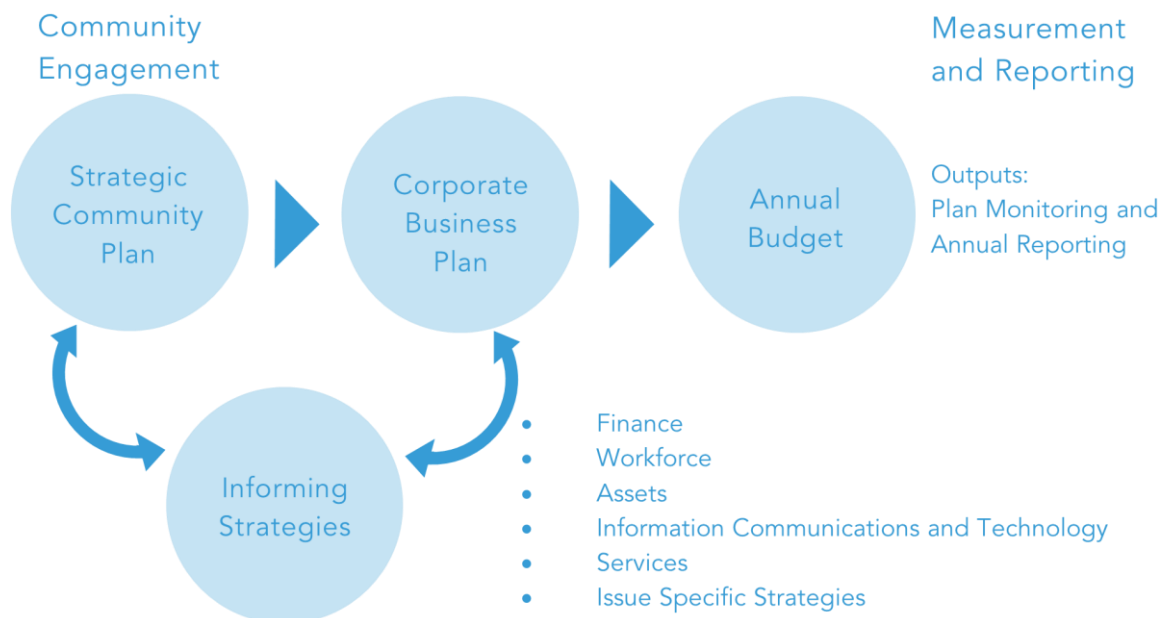
Integrated Planning Framework

Long term financial planning is a key element of the Integrated Planning and Reporting Framework. It enables the Shire to set priorities, based on their resourcing capabilities, for the delivery of short, medium and long-term community priorities.

The plan is a ten-year rolling plan that informs the Corporate Business Plan to activate Strategic Community Plan priorities. From these planning processes, Annual Budgets that are aligned with strategic objectives can be developed.

This Plan indicates the Shire's long term financial sustainability, allows early identification of financial issues and their longer-term impacts, shows the linkages between specific plans and strategies, and enhances the transparency and accountability of the Council to the community.

The following figure illustrates how the Long-Term Financial Plan informs the Integrated Planning and Reporting Framework:



Elements of Integrated Planning and Reporting Framework

The Strategic Community Plan sets out the vision, aspirations and objectives for the community over the next 10 years. It is the principal strategy and planning document. This means that it governs all of the work that the Shire undertakes, either through direct service delivery, partnership arrangements or advocacy on behalf of the community. The clear direction set by the Council ensures asset and service provision is focused to meet the requirements of the community, now and into the future.

The process has led to the development of priorities for social, economic, environmental, changing demographics and land use, and civic leadership. Objectives are set for the short, medium and long terms.

Our Services

The Shire delivers a wide range of services and facilities to the community. The revenues and expenditure of the Shire are required to be classified in accordance with legislation. The *Local Government (Financial Management) Regulations 1996 (Schedule 1 Part 1)* specify the minimum program classifications to be disclosed.

STRATEGIC COMMUNITY PLAN 2022-2032

Our Strategic Community Plan is the Shire’s primary strategic planning document. It sets our aspirations, goals, and objectives we would like to achieve to service and support its community. The plan has a lifespan of 10 years and is regularly reviewed.

COMMUNITY VISION

OUR VISION, MISSION, AND VALUES



Long Term Financial Forecasts

This plan has been prepared to support the strategic planning process for the Shire. The plan addresses the operating and capital needs placed on the Shire over the next 10 years.

The plan will be reviewed annually to reflect the prevailing economic conditions and changing community needs placed on the Shire. In compiling this long-term plan, consideration has been given to the economic drivers that will influence the future cost of providing facilities and services. The values disclosed in this plan therefore represent estimated future prices and costs.

This long-term strategic financial plan is set against economic uncertainty. The plan addresses operating and capital outlays for the period 2024-25 through to 2033-34. The changing economic circumstances have meant that projections for growth and therefore community demand as facilities and services are subject to how the Australian and State economies recover from the current economic position.

This plan represents a financial solution to meeting the competing demands of services and facilities to the community. There are numerous ways that will enable the Shire to achieve its objectives. This plan balances the funding needs of renewal and new infrastructure assets, existing services against rating expectations, reasonable fees, debt leverage and the use of accumulated funds held in reserve accounts.

To assist in the implementation and activation of the Shire's Strategic Community Plan this financial plan considers the Shire's current and future financial resources capacity. The Corporate Business Plan will assist in the realisation of our community's vision and aspirations in the medium term. It details the actions, services, operations and projects the Shire will deliver within a 4-year period, the resources available and associated costs. Other critical informing strategies associated with this plan are the Asset Management and Workforce Plans.

Financial Strategies and Principles

The following assumptions have been applied in formulating the financial strategies underpinning the Long-Term Financial Plan. These include for the continuous improvement in the financial capacity and sustainability of the Shire through –

- Strengthening results to ensure sustainability.
- Prudent use of debt.
- Accumulation of funds to meet the cash flow demands for asset renewal etc.
- The maintenance of a fair and equitable rating structure.
- Maintaining or improving service level standards.
- Maintaining/Increasing funding for asset maintenance and renewal; and
- Development of infrastructure.

Service delivery and service levels

Service delivery and associated service levels are expected to be maintained at their current standards throughout the planning period. This means that residents can continue to rely on the same quality and consistency of services that they currently receive. The service level standards outlined in the Community Strategic Plan are primarily focused on responding to the needs of a growing population, particularly through the development of new facilities and infrastructure. These standards reflect the community's expectations for accessibility, quality, and efficiency in service provision. Similarly, the Asset Management Plans are structured around sustaining existing service levels, ensuring that current assets are maintained, renewed, and managed effectively to support ongoing service delivery. Together, these plans reinforce a commitment to stability, while also preparing for future growth and development in line with community priorities.



Financial Plans

Overview

The Long-Term Financial Plan will be continuously reviewed to reflect the prevailing economic conditions and changing community needs placed on the Shire. In compiling the plan consideration has been given to the economic drivers that will influence the future cost of providing facilities and services. The values disclosed in the plan therefore represent estimated future prices and costs. The plan addresses the Shire's operating and capital requirements from Financial Year 2024-2025 through to 2033-2034.

One of the key challenges for Shire is to ensure it achieves ongoing financial sustainability in order to provide appropriate services and infrastructure for the community into the future.

The long-term financial estimates are an integral part of Council's strategic planning process and represent a ten-year rolling plan that informs the Corporate Business Plan to activate Strategic Community Plan priorities. It indicates the Shire's long term financial sustainability, allows early identification of financial issues and their longer-term impacts. This plan addresses the operating and capital needs placed on the Shire over the next 10 years. It also shows the linkages between specific plans and strategies and enhances the transparency and accountability of the Shire to the community.

The key financial strategies underpinning the plan are:

- achieving operating surpluses in the long term.
- continuous improvement in financial position.
- maintaining a positive unrestricted cash.
- development of alternative revenue streams than rates.
- maintaining and improving service levels.
- adequately funding for asset renewal/replacement.
- maintaining a fair and equitable rating structure.



Assumptions – Operating Revenue & Expenses

The following table provides the assumptions used in this document. The data used in the financial reports for the years 2024-2025 through to 2029/2023 are taken from already adopted financial reports.

Shire of Laverton Long Term Financial Plan 2025 - 2034 Variable Assumptions Underpinning the Plan

	2030/2031	2031/2032	2032/2033	2033/2034
OPERATING REVENUES				
Rates - Annual Increases	3.0%	3.0%	3.0%	3.0%
Rates Excluding general rates	3.0%	3.0%	3.0%	3.0%
Operating Grants, Subsidies and Contributions	2.0%	2.0%	2.0%	2.0%
Non-operating Grants, Subsidies, Contbns	3.0%	3.0%	3.0%	3.0%
Fees and Charges	4.0%	4.0%	4.0%	4.0%
Interest Earnings	4.0%	4.0%	4.0%	4.0%
Other revenue	2.0%	2.0%	2.0%	2.0%
OPERATING EXPENSES				
Employee Costs	4.0%	4.0%	4.0%	4.0%
Materials and Contracts	4.0%	4.0%	4.0%	4.0%
Utility Charges	4.0%	4.0%	4.0%	4.0%
Depreciation on Non-current Assets (see below)				
Interest Expense (based on estimated borrowings)	3.5%	3.5%	3.5%	3.5%
Insurance Expense	5.0%	5.0%	5.0%	5.0%
Other Expenditure	2.0%	2.0%	2.0%	2.0%
CAPITAL ASSETS				
Average Depreciation - Buildings	2.0%	2.0%	2.0%	2.0%
Average Depreciation - Other	10.0%	10.0%	10.0%	10.0%
Average Depreciation - Infrastructure Roads	2.9%	2.9%	2.9%	2.9%
Average Depreciation - Infrastructure Other	2.0%	2.0%	2.0%	2.0%

Assumptions – Capital Program

The capital works program has been structured to ensure sufficient funds are available for the ongoing renewal/upgrade of assets. It does not consider, with the exception of 2024-2025, any new projects. The assumption in this Plan is that any new projects will be funded by new grants and/or reserves and/or loans.

This is the outline of the capital works program over the life of the Plan:

Shire of Laverton Long Term Financial Plan 2025 - 2034										
Capital Works Program										
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
PROPERTY PLANT & EQUIPMENT										
Total Property Plant & Equipment	4,114,893	7,863,418	2,670,000	2,723,400	2,777,868	2,833,425	2,890,093	2,947,895	3,006,853	3,066,990
INFRASTRUCTURE										
Total Infrastructure	5,402,783	10,061,503	4,909,731	5,007,926	5,108,084	5,210,246	5,314,451	5,420,740	5,529,155	5,639,738
CAPITAL WORKS TOTAL	9,500,916	17,754,921	7,579,731	7,731,326	7,885,952	8,043,672	8,204,544	8,368,635	8,536,008	8,706,728



Financial Statements

The following Financial Statements have been prepared for the ten years covered in this plan.

Statement of Comprehensive Income by Nature/type

Identifies the inputs by nature/ type of the revenue or expense. Descriptions are defined by Regulation under the Local Government Act WA.

The Statement of Comprehensive Income is prepared on an accrual basis. This process recognises income as it is earned and expenses as they are incurred. In addition, it adjusts for unearned income, credit sales, pre-payments, accrued expenses and non-cash provisions (i.e. depreciation and leave entitlements). This method provides a more accurate reflection of the transactions which actually occurred during the accounting period and is a better reflection of the actual business activities undertaken by the Shire. Depreciation, which is an expense charged in the Statement of Comprehensive Income, reflects the value of capital assets consumed during the accounting period.

Accounting Standard AASB 1004 Contributions requires contributions to be recognised as revenue (i.e. in the Statement of Comprehensive Income) when the Shire obtains control over the assets comprising the contributions, notwithstanding that those contributions may be a grant for a capital item. Given this requirement, grants for capital works have the potential to significantly affect the operating result in a particular year.

Rate Setting Statement (Statement of Financial Activity)

This statement summarises the operating, capital, debt and reserves transactions. It utilises the same reporting procedures required formulating the Shire's Annual Budget under the Local Government Act (WA). The plan identifies the funds necessary to balance the budget in each financial year through the collection of Rates.

Statement of Cashflows

The purpose of the Statement of Cashflows is to provide a "snap-shot" of the cash position of the shire.

Statement of Financial Position (Balance Sheet)

The purpose of the Statement of Financial Position is to provide a "snap-shot" of the overall financial position of the Shire. This statement is constructed according to well defined accounting principles which are embodied in the Australian Accounting Standards. The ratepayer equity in the Shire can be calculated by deducting total liabilities from total assets.

The Statement discloses transactions as current and non-current assets, and current and non-current liabilities and equity.

Statement of Comprehensive Income - by Nature or Type

Shire of Laverton Long Term Financial Plan 2025 - 2034 Statement of Comprehensive Income by Nature and Type

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
<i>EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS</i>										
Rates	7,838,312	8,302,931	8,718,078	9,153,981	9,611,680	10,092,265	10,395,033	10,706,884	11,028,090	11,358,933
Operating Grants, Subsidies & Contributions	5,595,363	6,239,900	6,427,097	6,619,910	6,818,507	7,023,062	7,163,523	7,306,794	7,452,930	7,601,988
Fees & Charges	1,878,299	1,411,998	1,454,358	1,497,989	1,542,928	1,589,216	1,652,785	1,718,896	1,787,652	1,859,158
Interest Earnings	874,223	794,426	818,258	842,807	868,091	894,133	929,898	967,094	1,005,778	1,046,009
Other Revenue	472,877	1,249,333	1,274,320	1,299,806	1,325,802	1,352,318	1,379,365	1,406,952	1,435,091	1,463,793
Total Revenue	16,659,074	17,998,588	18,692,111	19,414,493	20,167,008	20,950,995	21,520,606	22,106,623	22,709,545	23,329,886
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES										
<i>EXCLUDING LOSS ON ASSET DISPOSAL</i>										
Employee Costs	(3,693,209)	(5,629,854)	(4,200,000)	(4,242,000)	(4,284,420)	(4,327,264)	(4,500,355)	(4,680,369)	(4,867,583)	(5,062,287)
Materials & Contracts	(3,821,835)	(5,723,834)	(5,952,787)	(6,190,899)	(6,438,535)	(6,696,076)	(6,962,320)	(7,238,617)	(7,527,348)	(7,828,441)
Utilities	(393,829)	(522,100)	(537,763)	(553,896)	(570,513)	(587,628)	(611,133)	(635,578)	(661,002)	(687,442)
Depreciation	(2,504,230)	(2,583,205)	(2,634,869)	(2,687,566)	(2,741,318)	(2,796,144)	(3,114,944)	(3,427,636)	(3,614,082)	(4,266,462)
Interest Expenses	(29,512)	(25,224)	(15,832)	(10,782)	(7,617)	(4,510)	(1,148)	(383)	0	0
Insurance	(205,149)	(238,644)	(248,190)	(258,117)	(268,442)	(279,180)	(293,139)	(307,796)	(323,186)	(339,345)
Other Expenditure	(819,551)	-	-	-	-	-	-	-	-	-
Total Expenditure	(11,467,315)	(14,722,861)	(13,589,441)	(13,943,260)	(14,310,845)	(14,690,802)	(15,483,038)	(16,290,379)	(16,993,200)	(18,183,977)
Sub-total	5,191,759	3,275,727	5,102,670	5,471,233	5,856,163	6,260,193	6,037,567	5,816,244	5,716,345	5,145,910
Fair value adjustments										
Non-Operating Grants, Subsidies & Contributions	2,519,500	7,554,006	2,569,890	2,621,288	2,673,714	2,727,188	2,781,732	2,837,366	2,894,114	2,951,996
Profit on Asset Disposals	-	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	(85,350)	-	-	-	-	-	-	-	-	-
Sub-total	2,434,150	7,554,006	2,569,890	2,621,288	2,673,714	2,727,188	2,781,732	2,837,366	2,894,114	2,951,996
NET RESULT	7,625,909	10,829,733	7,672,560	8,092,521	8,529,877	8,987,381	8,819,299	8,653,611	8,610,458	8,097,906
Other Comprehensive Income										
Changes in Valuation of non-current assets	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	7,625,909	10,829,733	7,672,560	8,092,521	8,529,877	8,987,381	8,819,299	8,653,611	8,610,458	8,097,906

Statement of Comprehensive Income – by Program

Shire of Laverton Long Term Financial Plan 2025 - 2034 Statement of Comprehensive Income by Program

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
General Purpose Funding	11,281,324	11,005,755	11,559,421	12,139,150	12,746,158	13,381,728	13,799,953	14,231,557	14,676,978	15,136,668
Law, Order, Public Safety	2,650	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343
Health	148,215	1,500	1,530	1,561	1,592	1,624	1,656	1,689	1,723	1,757
Education and Welfare	103	145,500	148,410	151,378	154,406	157,494	160,644	163,857	167,134	170,476
Housing	29,337	175,400	178,908	182,486	186,136	189,859	193,656	197,529	201,479	205,509
Community Amenities	394,850	193,898	197,776	201,731	205,766	209,881	214,079	218,361	222,728	227,182
Recreation and Culture	134,741	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877
Transport	3,780,005	5,965,535	6,084,846	6,206,543	6,330,673	6,457,287	6,586,433	6,718,161	6,852,525	6,989,575
Economic Services	403,543	422,500	430,950	439,569	448,360	457,328	466,474	475,804	485,320	495,026
Other Property and Services	484,306	61,000	62,220	63,464	64,734	66,028	67,349	68,696	70,070	71,471
Total Revenue	16,659,074	17,998,588	18,692,111	19,414,493	20,167,008	20,950,995	21,520,606	22,106,623	22,709,545	23,329,886
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES										
Governance	(768,986)	(1,745,911)	(1,780,829)	(1,816,446)	(1,852,775)	(1,889,830)	(1,927,627)	(1,966,179)	(2,005,503)	(2,045,613)
General Purpose Funding	(795,928)	(591,466)	(603,295)	(615,361)	(627,668)	(640,222)	(653,026)	(666,087)	(679,409)	(692,997)
Law, Order, Public Safety	(251,236)	(379,670)	(387,263)	(395,009)	(402,909)	(410,967)	(419,186)	(427,570)	(436,121)	(444,844)
Health	(342,696)	(430,601)	(439,213)	(447,997)	(456,957)	(466,096)	(475,418)	(484,927)	(494,625)	(504,518)
Education and Welfare	(393,055)	(986,019)	(1,005,739)	(1,025,854)	(1,046,371)	(1,067,299)	(1,088,645)	(1,110,418)	(1,132,626)	(1,155,278)
Housing	(44,137)	(110,557)	(110,043)	(112,244)	(114,489)	(116,779)	(119,114)	(121,497)	(123,926)	(126,405)
Community Amenities	(983,274)	(1,056,497)	(1,093,459)	(1,126,110)	(1,156,249)	(1,183,884)	(1,208,710)	(1,233,267)	(1,257,933)	(1,283,091)
Recreation and Culture	(1,390,360)	(1,517,597)	(1,547,949)	(1,578,908)	(1,610,486)	(1,642,696)	(1,675,550)	(1,709,061)	(1,743,242)	(1,778,107)
Transport	(5,214,629)	(6,201,201)	(4,899,468)	(5,072,169)	(5,256,175)	(5,451,846)	(6,061,118)	(6,680,425)	(7,191,438)	(8,186,179)
Economic Services	(1,155,304)	(1,648,111)	(1,673,960)	(1,707,439)	(1,741,588)	(1,776,420)	(1,811,948)	(1,848,187)	(1,885,151)	(1,922,854)
Other Property and Services	(107,837)	(37,631)	(38,384)	(39,151)	(39,934)	(40,733)	(41,548)	(42,379)	(43,226)	(44,091)
Total Expenditure	(11,447,442)	(14,705,261)	(13,579,603)	(13,936,689)	(14,305,602)	(14,686,772)	(15,481,890)	(16,289,996)	(16,993,200)	(18,183,977)
Net Result from Operating Activities	5,211,632	3,293,327	5,112,508	5,477,804	5,861,406	6,264,223	6,038,715	5,816,627	5,716,345	5,145,910
FINANCE COSTS										
Housing	(4,425)	(3,595)	(2,725)	(1,914)	(1,079)	(218)	0	0	0	0
Economic Services/Housing	(15,448)	(14,005)	(7,113)	(4,657)	(4,164)	(2,664)	(1,148)	(383)	0	0
Sub-total	(19,873)	(17,600)	(9,838)	(6,571)	(5,243)	(2,882)	(1,148)	(383)	0	0
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS										
Recreation and Culture	209,319	0	0	0	0	0	0	0	0	0
Transport	2,310,181	7,554,006	2,569,890	2,621,288	2,673,714	2,727,188	2,781,732	2,837,366	2,894,114	2,951,996
Economic Services	0	0	0	0	0	0	0	0	0	0
Sub-total	2,519,500	7,554,006	2,569,890	2,621,288	2,673,714	2,727,188	2,781,732	2,837,366	2,894,114	2,951,996
PROFIT / (LOSS) ON DISPOSAL OF ASSETS										
Transport	(85,350)	0	0	0	0	0	0	0	0	0
Sub-total	(85,350)	-	-	-	-	-	-	-	-	-
NET RESULT	7,625,909	10,829,733	7,672,560	8,092,521	8,529,877	8,988,529	8,819,299	8,653,611	8,610,458	8,097,906

Rate Setting Statement

Shire of Laverton Long Term Financial Plan 2025 - 2034

Rate Setting Statement by Nature Type

	FY24/25	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31	FY31/32	FY32/33	FY33/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net current assets at start of financial year - surplus/(deficit)	8,326,027	5,000,000	0	2,504,166	5,371,828	8,620,445	12,295,511	16,025,209	19,690,201	23,331,115
	8,326,027	5,000,000	0	2,504,166	5,371,828	8,620,445	12,295,511	16,025,209	19,690,201	23,331,115
Revenue from operating activities (excluding rates)										
Operating grants, subsidies and contributions	5,595,363	6,239,900	6,427,097	6,619,910	6,818,507	7,023,062	7,163,523	7,306,794	7,452,930	7,601,988
Fees and charges	1,878,299	1,411,998	1,454,358	1,497,989	1,542,928	1,589,216	1,652,785	1,718,896	1,787,652	1,859,158
Interest earnings	874,223	794,426	818,258	842,807	868,091	894,133	929,898	967,094	1,005,778	1,046,009
Other revenue	472,877	1,249,333	1,274,320	1,299,806	1,325,802	1,352,318	1,379,365	1,406,952	1,435,091	1,463,793
	8,820,762	9,695,657	9,974,033	10,260,512	10,555,328	10,858,729	11,125,572	11,399,738	11,681,453	11,970,952
Expenditure from operating activities										
Employee costs	(3,693,209)	(5,629,854)	(4,200,000)	(4,242,000)	(4,284,420)	(4,327,264)	(4,500,355)	(4,680,369)	(4,867,583)	(5,062,287)
Materials and contracts	(3,821,835)	(5,723,834)	(5,952,787)	(6,190,899)	(6,438,535)	(6,696,076)	(6,962,320)	(7,238,617)	(7,527,348)	(7,828,441)
Utility charges	(393,829)	(522,100)	(537,763)	(553,896)	(570,513)	(587,628)	(611,133)	(635,578)	(661,002)	(687,442)
Depreciation on non-current assets	(2,504,230)	(2,583,205)	(2,634,869)	(2,687,566)	(2,741,318)	(2,796,144)	(3,114,944)	(3,427,636)	(3,614,082)	(4,266,462)
Interest expenses	(29,512)	(25,224)	(15,832)	(10,782)	(7,617)	(4,510)	(1,148)	(383)	0	0
Insurance expenses	(205,149)	(238,644)	(248,190)	(258,117)	(268,442)	(279,180)	(293,139)	(307,796)	(323,186)	(339,345)
Other expenditure	(819,551)	0	0	0	0	0	0	0	0	0
Loss on disposal of assets	(85,350)	0	0	0	0	0	0	0	0	0
	(11,552,665)	(14,722,861)	(13,589,441)	(13,943,260)	(14,310,845)	(14,690,802)	(15,483,038)	(16,337,996)	(17,040,818)	(18,231,594)
Operating activities excluded from budget										
(Profit)/Loss on disposal of assets	85,350	0	0	0	0	0	0	0	0	0
Depreciation and amortisation on assets	2,504,230	2,583,205	2,634,869	2,687,566	2,741,318	2,796,144	3,114,944	3,427,636	3,614,082	4,266,462
Amount attributable to operating activities	2,589,580	2,583,205	2,634,869	2,687,566	2,741,318	2,796,144	3,114,944	3,427,636	3,614,082	4,266,462
INVESTING ACTIVITIES										
Non-operating grants, subsidies and contributions	2,519,500	7,554,006	2,569,890	2,621,288	2,673,714	2,727,188	2,781,732	2,837,366	2,894,114	2,951,996
Proceeds from disposal of assets	8,380	75,000	0	0	0	0	0	0	0	0
Purchase of property, plant and equipment	(4,098,133)	(7,863,418)	(2,670,000)	(2,723,400)	(2,777,868)	(2,833,425)	(2,890,093)	(2,947,895)	(3,006,853)	(3,066,990)
Purchase and construction of infrastructure	(5,402,783)	(10,061,503)	(4,909,731)	(5,007,926)	(5,108,084)	(5,210,246)	(5,314,451)	(5,420,740)	(5,529,155)	(5,639,738)
Amount attributable to investing activities	(6,973,036)	(10,295,915)	(5,009,841)	(5,110,038)	(5,212,238)	(5,316,484)	(5,422,812)	(5,531,269)	(5,641,894)	(5,754,732)
FINANCING ACTIVITIES										
Repayment of debentures	(210,633)	(214,591)	(223,532)	(181,099)	(136,626)	(64,786)	0	0	0	0
Transfers to reserves (restricted assets)	(4,260,797)	(523,426)	0	0	0	0	0	0	0	0
Transfers from reserves (restricted assets)	422,450	175,000	0	0	0	0	0	0	0	0
Amount attributable to financing activities	(4,048,980)	(563,017)	(223,532)	(181,099)	(136,626)	(64,786)	0	0	0	0
Surplus(deficiency) before general rates	(2,838,312)	(8,302,931)	(6,213,912)	(3,782,153)	(991,235)	2,203,246	5,630,176	8,983,317	12,303,024	15,582,202
Total amount raised from general rates	7,838,312	8,302,931	8,718,078	9,153,981	9,611,680	10,092,265	10,395,033	10,706,884	11,028,090	11,358,933
Net current assets at June 30 c/fwd - surplus/(deficit)	5,000,000	0	2,504,166	5,371,828	8,620,445	12,295,511	16,025,209	19,690,201	23,331,115	26,941,135

Statement of Cashflows

Shire of Laverton Long Term Financial Plan 2025 - 2034

Statement of Cash Flows

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES										
RECEIPTS										
Rates	7,848,076	8,302,931	8,718,078	9,153,981	9,611,680	10,092,265	10,395,033	10,706,884	11,028,090	11,358,933
Operating Grants, Subsidies & Contributions	3,317,142	6,239,900	6,427,097	6,619,910	6,818,507	7,023,062	7,163,523	7,306,794	7,452,930	7,601,988
Fees & Charges	1,188,725	1,411,998	1,454,358	1,497,989	1,542,928	1,589,216	1,652,785	1,718,896	1,787,652	1,859,158
Interest Earnings	694,002	794,426	818,258	842,807	868,091	894,133	929,898	967,094	1,005,778	1,046,009
Goods and Services Tax	684,648	0	0	0	0	0	0	0	0	0
Other Revenue	280,075	1,249,333	1,274,320	1,299,806	1,325,802	1,352,318	1,379,365	1,406,952	1,435,091	1,463,793
Sub-total	14,012,668	17,998,588	18,692,111	19,414,493	20,167,008	20,950,995	21,520,606	22,106,622	22,709,543	23,329,883
PAYMENTS										
Employee Costs (Operating Only)	(5,252,970)	(5,629,854)	(4,200,000)	(4,242,000)	(4,284,420)	(4,327,264)	(4,500,355)	(4,680,369)	(4,867,583)	(5,062,287)
Materials & Contracts	(6,183,496)	(5,723,834)	(5,952,787)	(6,190,899)	(6,438,535)	(6,696,076)	(6,962,320)	(7,238,617)	(7,527,348)	(7,828,441)
Utilities (gas, electricity, water, etc.)	(573,000)	(522,100)	(537,763)	(553,896)	(570,513)	(587,628)	(611,133)	(635,578)	(661,002)	(687,442)
Insurance	(97,905)	(238,644)	(248,190)	(258,117)	(268,442)	(279,180)	(293,139)	(307,796)	(323,186)	(339,345)
Goods and Services Tax	(20,517)	0	0	0	0	0	0	0	0	0
Interest	(684,648)	(17,600)	(9,838)	(6,571)	(5,243)	(2,882)	(1,148)	(383)	0	0
Sub-total	(12,812,536)	(12,132,032)	(10,948,578)	(11,251,483)	(11,567,153)	(11,893,030)	(12,368,095)	(12,862,743)	(13,379,118)	(13,917,515)
Net Cash Provided by (Used in) Operating Activities	1,200,132	5,866,556	7,743,533	8,163,010	8,599,855	9,057,965	9,152,511	9,243,879	9,330,424	9,412,368
CASH FLOWS FROM INVESTING ACTIVITIES										
Payments for Purchase of Property, Plant & Equipment	(4,098,133)	(7,693,418)	(2,670,000)	(2,723,400)	(2,777,868)	(2,833,425)	(2,890,093)	(2,947,895)	(3,006,853)	(3,066,990)
Payments for Construction of Infrastructure	(5,402,783)	(10,061,503)	(4,909,731)	(5,007,926)	(5,108,084)	(5,210,246)	(5,314,451)	(5,420,740)	(5,529,155)	(5,639,738)
Proceeds for financial assets	10,779,621	0	0	0	0	0	0	0	0	0
Grants / Contributions for the Development of Assets	2,519,500	7,554,006	2,569,890	2,621,288	2,673,714	2,727,188	2,781,732	2,837,366	2,894,114	2,951,996
Proceeds from Sales	0	75,000	0	0	0	0	0	0	0	0
Net Cash Provided by (Used in) Investing Activities	3,798,205	(10,125,915)	(5,009,841)	(5,110,038)	(5,212,238)	(5,316,484)	(5,422,812)	(5,531,269)	(5,641,894)	(5,754,732)
CASH FLOWS FROM FINANCING ACTIVITIES										
Repayment of Debentures	(210,633)	(214,591)	(223,532)	(181,099)	(136,626)	(64,786)	0	0	0	0
Net Cash Provided by (Used in) Financing Activities	(210,633)	(214,591)	(223,532)	(181,099)	(136,626)	(64,786)	0	0	0	0
NET INCREASE (DECREASE) IN CASH HELD	4,787,704	(4,473,950)	2,510,160	2,871,873	3,250,991	3,676,695	3,729,699	3,712,610	3,688,530	3,657,636
Cash at Beginning of Year	7,373,969	12,161,673	7,687,723	10,197,883	13,069,756	16,320,747	19,997,442	23,727,141	27,439,751	31,128,281
Cash at the End of Year	12,161,673	7,687,723	10,197,883	13,069,756	16,320,747	19,997,442	23,727,141	27,439,751	31,128,281	34,785,917

Statement of Financial Position

Shire of Laverton Long Term Financial Plan 2025 - 2034

Statement of Financial Position

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
CURRENT ASSETS										
Cash and Cash Equivalents - Unrestricted	(3,554,007)	885,271	(3,588,679)	(1,078,519)	1,793,354	5,044,345	8,721,040	12,450,739	16,163,349	19,851,879
Cash and Cash Equivalents - Restricted (Res)	10,927,976	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402
Receivables	1,080,451	1,102,060	924,101	442,583	451,435	460,464	469,673	479,066	488,648	498,421
Inventories	114,629	116,922	119,260	121,645	124,078	126,560	129,091	131,673	134,306	136,992
Other Assets	116,455	0	0	0	0	0	0	1	2	3
Total Current Assets	8,685,504	13,380,655	8,731,084	10,762,111	13,645,269	16,907,770	20,596,206	24,337,881	28,062,707	31,763,697
NON-CURRENT ASSETS										
Receivables	6,006	6,126	6,248	6,373	6,501	6,631	6,763	6,899	7,037	7,177
Other Financial Assets	124,637	124,637	124,637	124,637	124,637	124,637	124,637	124,637	124,637	124,637
Property, Plant and Equipment (Incl RoU)	20,798,833	27,564,412	29,747,726	31,494,747	33,164,669	34,709,626	36,170,167	38,018,292	39,267,981	40,472,269
Infrastructure	173,609,207	181,900,345	185,097,009	207,379,242	210,828,954	214,481,525	218,191,874	216,342,853	243,671,130	241,242,370
Total Non-Current Assets	194,538,683	209,595,519	214,975,621	239,005,000	244,124,762	249,322,419	254,493,441	254,492,680	283,070,784	281,846,453
TOTAL ASSETS	203,224,187	222,976,174	223,706,705	249,767,111	257,770,031	266,230,189	275,089,647	278,830,561	311,133,491	313,610,150
LIABILITIES										
CURRENT LIABILITIES										
Payables	411,581	419,813	428,209	436,773	445,509	454,419	463,507	472,777	482,233	491,877
Contract Liabilities	0	0	0	0	0	0	0	0	0	0
Current Portion of Long Term Borrowings	214,591	223,532	181,099	136,626	64,786	0	0	0	0	0
Provisions	630,441	636,745	643,113	649,544	656,039	662,600	669,226	675,918	682,677	689,504
Total Current Liabilities	1,256,613	1,280,090	1,252,421	1,222,943	1,166,334	1,117,019	1,132,733	1,148,695	1,164,910	1,181,381
NON-CURRENT LIABILITIES										
Long Term Borrowings	826,148	602,616	421,517	284,891	132,854	132,854	0	0	0	0
Employee Related Provisions	68,162	68,843	69,532	70,227	70,930	71,639	72,355	73,079	73,810	74,548
Total Non-Current Liabilities	894,310	671,459	491,049	355,118	203,784	204,493	72,355	73,079	73,810	74,548
TOTAL LIABILITIES	2,150,923	1,951,550	1,743,470	1,578,061	1,370,117	1,321,511	1,205,088	1,221,774	1,238,720	1,255,929
NET ASSETS	201,073,264	221,024,624	221,963,236	248,189,050	256,399,913	264,908,678	273,884,559	277,608,787	309,894,771	312,354,221

Statement of Changes in Equity

Shire of Laverton Long Term Financial Plan 2025 - 2034

Statement of Changes in Equity

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
EQUITY										
RETAINED SURPLUS										
Balance 1 July	92,030,969	95,818,531	106,299,838	113,972,398	122,064,919	130,594,796	139,582,177	148,401,476	157,055,087	165,665,545
Transfer from / (to) Reserve	(3,838,347)	(348,426)	-	-	-	-	-	-	-	-
Net Result	7,625,909	10,829,733	7,672,560	8,092,521	8,529,877	8,987,381	8,819,299	8,653,611	8,610,458	8,097,906
Balance 30 June	95,818,531	106,299,838	113,972,398	122,064,919	130,594,796	139,582,177	148,401,476	157,055,087	165,665,545	173,763,451
CASH BACKED RESERVES										
Balance 1 July	7,089,629	10,927,976	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402
Transfer (from) / to Reserve	3,838,347	348,426	-	-	-	-	-	-	-	-
Balance 30 June	10,927,976	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402
ASSET REVALUATION RESERVE										
Balance 1 July	94,326,757	103,448,384	96,714,436	114,847,729	114,528,715	114,050,099	114,206,681	109,277,298	132,952,824	127,314,368
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
Balance 30 June	94,326,757	103,448,384	96,714,436	114,847,729	114,528,715	114,050,099	114,206,681	109,277,298	132,952,824	127,314,368
TOTAL EQUITY										
Balance 30 June	201,073,264	221,024,624	221,963,236	248,189,050	256,399,913	264,908,678	273,884,559	277,608,787	309,894,771	312,354,221
Net Assets as Statement Financial Position	201,073,264	221,024,624	221,963,236	248,189,050	256,399,913	264,908,678	273,884,559	277,608,787	309,894,771	312,354,221

Reserve Funds

Shire of Laverton Long Term Financial Plan 2025 - 2034 Cash Reserves

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2024
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
EMPLOYEE LEAVE RESERVE										
Opening Balance	480,730	544,165	570,230	570,230	570,230	570,230	570,230	570,230	570,230	570,230
Transfer to Reserve	63,435	26,065								
Balance 30 June	544,165	570,230	570,230	570,230	570,230	570,230	570,230	570,230	570,230	570,230
PLANT REPLACEMENT RESERVE										
Opening Balance	1,055,256	1,108,343	986,430	986,430	986,430	986,430	986,430	986,430	986,430	986,430
Transfer to Reserve	53,087	53,087								
Transfer From Reserve	-	(175,000)								
Balance 30 June	1,108,343	986,430	986,430	986,430	986,430	986,430	986,430	986,430	986,430	986,430
INFRASTRUCTURE (ROAD) RESERVE										
Opening Balance	1,948,719	2,128,205	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141
Transfer to Reserve	601,936	101,936								
Transfer From Reserve	(422,450)	-								
Balance 30 June	2,128,205	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141	2,230,141
AIRPORT RESERVE										
Opening Balance	102,263	632,561	662,859	662,859	662,859	662,859	662,859	662,859	662,859	662,859
Transfer to Reserve	530,298	30,298								
Balance 30 June	632,561	662,859	662,859	662,859	662,859	662,859	662,859	662,859	662,859	662,859
COMMUNITY PROJECTS RESERVE										
Opening Balance	1,277,402	1,551,726	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050
Transfer to Reserve	274,324	74,324								
Balance 30 June	1,551,726	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050	1,626,050
ASSET DEVELOPMENT RESERVE										
Opening Balance	2,225,259	4,962,976	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692
Transfer to Reserve	2,737,717	237,716								
Balance 30 June	4,962,976	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692	5,200,692
TOTAL RESERVES										
Opening Balance	7,089,629	10,927,976	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402
Transfer to Reserve	4,260,797	523,426	-	-	-	-	-	-	-	-
Transfer From Reserve	(422,450)	(175,000)	-	-	-	-	-	-	-	-
Total Reserves 30 June	10,927,976	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402	11,276,402

Depreciation Schedule

Shire of Laverton Long Term Financial Plan 2024 - 2034

Depreciation Schedule

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
LAND AND BUILDINGS										
Dep'n Rate:	2%									
Book Value of Land	381,791	381,791	381,791	397,063	397,063	397,063	397,063	397,063	412,945	412,945
Fair Value Adjustment	0	0	15,272	0	0	0	0	15,883	0	0
Total Land	381,791	381,791	397,063	397,063	397,063	397,063	397,063	412,945	412,945	412,945
Book Value of Buildings	11,276,139	11,276,139	11,276,139	11,276,139	11,276,139	11,276,139	11,276,139	11,276,139	11,276,139	11,276,139
Buildings Acquired	4,043,371	6,698,418	750,000	150,000	150,000	1,150,000	750,000	150,000	750,000	150,000
Total Buildings	15,309,510	17,974,557	12,026,139	11,426,139	11,426,139	12,426,139	12,026,139	11,426,139	12,026,139	11,426,139
Depreciation	(304,993)	(367,075)	(359,650)	(244,451)	(225,134)	(235,520)	(251,312)	(236,997)	(240,424)	(237,214)
Fair Value Adjustment	0	0	481,046	0	0	0	0	457,046		
Book Value of Buildings	15,004,517	17,607,482	12,147,535	11,181,688	11,201,005	12,190,619	11,774,827	11,646,188	11,785,715	11,188,925
PLANT AND EQUIPMENT										
Dep'n Rate:	10%									
Existing Plant & Equipment	4,101,518	4,028,188	4,908,188	6,408,188	7,658,188	9,421,512	11,220,102	13,054,665	15,054,665	16,148,284
Plant & Equipment Acquisition	10,400	955,000	1,500,000	1,250,000	1,763,324	1,798,590	1,834,562	2,000,000	1,093,619	1,115,491
Plant & Equipment Disposal	(83,730)	(75,000)	0	0	0	0	0	0	0	0
Total Plant & Equipment	4,028,188	4,908,188	6,408,188	7,658,188	9,421,512	11,220,102	13,054,665	15,054,665	16,148,284	17,263,775
Depreciation	(365,143)	(415,046)	(525,305)	(651,779)	(789,798)	(954,092)	(1,119,320)	(1,294,525)	(1,431,686)	(1,528,425)
Book Value of Motor Vehicles, Plant & Equipment	3,673,045	4,503,142	5,892,883	7,016,409	8,641,714	10,276,011	11,945,345	13,770,139	14,726,598	15,745,350
FURNITURE AND EQUIPMENT										
Dep'n Rate:	10%									
Existing Furniture & Equipment	272,282	287,198	296,478	338,080	328,022	318,970	334,573	324,866	316,129	308,266
Furniture and Equipment Acquired	44,362	40,000	75,000	25,000	25,000	50,000	25,000	25,000	25,000	25,000
Total Furniture & Equipment	316,644	327,198	371,478	363,080	353,022	368,970	359,573	349,866	341,129	333,266
Depreciation	(29,446)	(30,720)	(33,398)	(35,058)	(34,052)	(34,397)	(34,707)	(33,737)	(32,863)	(32,077)
Book Value of Furniture & Equipment	287,198	296,478	338,080	328,022	318,970	334,573	324,866	316,129	308,266	301,190
TOTAL PROPERTY PLANT AND EQUIPMENT										
Acquisitions LESS Disposals	3,970,041	7,578,418	2,250,000	1,400,000	1,913,324	2,948,590	2,584,562	2,150,000	1,843,619	1,265,491
Total	21,498,416	28,377,251	29,814,412	30,792,376	31,774,412	33,674,019	35,034,572	35,779,232	36,530,521	36,091,039
Depreciation	(699,583)	(812,840)	(918,353)	(931,288)	(1,048,984)	(1,224,009)	(1,405,340)	(1,565,259)	(1,704,973)	(1,797,716)
Fair Value Adjustment	0	0	496,317	0	0	0	0	472,928	0	0
Book Value of Total Property Plant and Equipment	20,798,833	27,564,412	29,392,376	29,861,088	30,725,428	32,450,010	33,629,232	34,686,902	34,825,548	34,293,323
INFRASTRUCTURE (ALL)										
Existing Infrastructure	169,228,915	175,342,352	183,840,710	185,459,273	187,100,509	208,264,673	209,290,591	211,140,050	209,047,145	212,709,682
New Infrastructure Developed	5,402,783	10,231,503	3,388,928	3,479,643	4,308,704	3,271,123	3,932,105	0	5,773,936	0
Total Infrastructure	175,342,352	183,840,710	185,459,273	187,100,509	208,264,673	209,290,591	211,140,050	209,047,145	212,709,682	231,890,179
Depreciation 2%	(1,733,145)	(1,770,366)	(1,838,406)	(1,854,592)	(2,245,205)	(2,082,646)	(2,092,905)	(2,111,400)	(2,090,470)	(2,552,515)
Fair Value Adjustment	0	0	0	18,710,051	0	0	0	0	21,270,968	0
Book Value Infrastructure	173,609,207	182,070,345	183,620,866	203,955,968	206,019,468	207,207,945	209,047,145	206,935,746	231,890,179	229,337,664
Total Assets	194,408,040	209,634,756	213,013,243	233,817,057	236,744,896	239,657,955	242,676,378	241,622,648	266,715,727	263,630,987
Total Depreciation	(2,432,728)	(2,583,205)	(2,756,759)	(2,785,880)	(3,294,189)	(3,306,655)	(3,498,245)	(3,676,658)	(3,795,443)	(4,350,231)

Scenario modelling and sensitivity analysis

Risk Assessment

The Shire has ensured that effective risk management practices across Council are aligned within a common framework. Councils Risk Management Strategy positions risk management as a critical driver of process and is supported by values that are practiced by all staff. Risk is considered against the following factors –

- Financial
- Property
- Environmental
- Reputational
- Safety

It provides a holistic, strategic and comprehensive approach to risk management that integrates the risk management activities across the Council and further positions risk management as a critical driver of our internal processes.

The Shire's activities are exposed it to a variety of risks which have been considered in preparing the Long-Term Financial Plan. Asset Management Plans also identify assets that are critical to the Shire's operations and outline specific risk management strategies for these assets.

For specific projects, the ability to accurately define risks over a long period is hampered by uncertainties surrounding the availability of funding such as grants. The availability and the willingness for grants from both State and Federal Government's impose a financial risk to the operations and capital reinvestment in this plan.

Implementation and Review of the Long-Term Financial Plan

The Council will consider the content of the Long-Term Financial Plan when preparing the Annual Budget for 2026-2027 and subsequent years and it is expected that adopted budgets will be closely aligned with the proposals in the Long-Term Financial Plan and assumptions underpinning this plan.

The Council is confident that the Long-Term Financial Plan will allow the Shire to set priorities within its resourcing capabilities to sustainably deliver the assets and services required by the community.



Attachments & Supporting Documents

Attachment 1 - Glossary

AAS – Australian Accounting Standards

ABS - Australian Bureau of Statistics

Capital Grants/Contributions - Payments made to, or "revenues" received for the specified purpose of acquiring, constructing non-current assets. These can be provided by way of grants from governments or contributions from the private sector.

Capital renewal & replacement expenditure means expenditure to renew or replace existing assets ¹

CPI A – Australia - Consumer Price Index for All Capital Cities in ABS Catalogue No 6401.0

CPI P – Perth - Consumer Price Index for Perth in ABS Catalogue No 6401.0

Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life. The depreciation method used shall reflect the pattern in which the asset's future economic benefits are expected to be consumed by the entity.

Gross Domestic Product (GDP) - Economic trend series as shown in the Australian Bureau of Statistics Publication 5206.0 - Australian National Accounts.

Net interest expense means interest expense less interest received from self-supporting loans. ¹

Net operating expense means operating expense excluding net interest expense and depreciation expense; ¹

NPV means net present value; ¹

Operating expense means the expense that is operating expense for the purposes of the AAS, including net interest expense and depreciation expense. ¹

Operating revenue means the revenue that is operating revenue for the purposes of the AAS, excluding —

- (a) grants for the development or acquisition of assets; and
- (b) contributions for the development or acquisition of assets; and
- (c) other comprehensive income. ¹

Other comprehensive income has the meaning given in the AAS. ¹

Own source operating revenue means revenue from rates and service charges, fees and user charges, reimbursements and recoveries, interest income and profit on disposal of assets. ¹

Planned capital renewals means capital renewal and replacement expenditure as estimated in the long-term financial plan. ¹

Principal and interest means all principal and interest expenses for borrowings under section 6.20 of the Local Government Act (WA)

Required capital expenditure means capital renewal and replacement expenditure as estimated in the asset management plan; ¹

WALGGC - Western Australian Local Government Grants Commission

References

¹ *Local Government (Financial Management) Regulations 1996*

